

## The States' Fiscal Transparency, Accountability and Sustainability (SFTAS) Program for Results

## 2018 Annual Performance Assessment (APA) Report

# **KADUNA STATE**

By:

The Office of the Auditor-General for the Federation as the SFTAS Independent Verification Agent with support from JK Consulting Co. Ltd



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## 1. Executive Summary

This Report details the outcome of the Annual Performance Assessment (APA) conducted on Kaduna State for the 2018 year of the four-year SFTAS Program. In conducting the APA, the verification team assessed how the State performed against the Disbursement Linked Results (DLRs) listed within the SFTAS DLI Matrix, guidelines and verification protocol.

**Table 1** (below) reflects the outcome of the 2018 APA for Kaduna State and shows areas where the State was able toachieve results. In total, Kaduna State achieved **Eight (8)** DLRs out of 14 DLRs.

We further identified several areas where the State can improve its performance for the next APA, and these are set out in detail in Section 3 of this Report. In summary, the State should ensure the following:

- 1. <u>DLR 1.1</u>: Quarterly Budget Implementation Reports show balances for each MDA (as shown in the Appropriation Law), being broken down into Personnel, Overheads, Capital and Other Expenditures respectively. The report should state the actual expenditures for the quarter attributed to each MDA and each expenditure classification as well as the cumulative expenditures for year to date.
- 2. <u>DLR 1.2</u>: The annual expenditure outturn deviation is reduced to a level within the requirements for this result.
- 3. <u>DLR 2.1</u>: The signed minutes of public consultation on the annual budget is published on the State's website. The minutes should also be attended by Local Government representatives.
- 4. <u>DLR 7.1</u>: The State Fiscal Responsibility Law is amended to stipulate fiscal and debt rules/limits.
- 5. <u>DLR 7.2</u>: State Domestic Debt Reports are submitted and confirmed as accepted by the Federal DMO within 2 months after each quarter-end.
- 6. <u>DLR 8:</u> An Arrears Clearance Framework is established, and an Internal Domestic Arrears Database created with relevant balances published online along with a publicly accessible portal.

We also noted a difference of **N11,668,244,321** between the Debt figure stated in the 2018 Audited Financial Statements of the State (N173,485,044,000) and the updated Debt data provided by the DMO (*H*161,816,799,679). See DLI-9 in the Findings section. This is yet to be clarified by the State and affects the credibility of the Financial Statements.

Lastly, further to our draft report, there was a key change arising as a result of further review of our findings. Specifically, our assessment of DLR 7.1 (on Debt Management and Fiscal Responsibility Legislation) changed as a result of clarification that the existing laws of the state do not adequately meet the criteria that the law must provide for fiscal and debt rules/limits. The result of the further expert review is reproduced in the Findings section of this report.

### **Table 1: Assessment Results**

Key: Achieved Not Achieved 

Disbursement Linked	Disbursement Linked Results (2018)	Result	Remarks
Indicators			
DLI 1: Improved financial	DLR 1.1: FY18 quarterly budget implementation reports		Q3 and Q4 reports were not
reporting and budget reliability	published on average within 6 weeks of quarter-end to		published online.
	enable timely budget management		
	DLR 1.2: FY18 deviation for total budget expenditure is <		The deviation was 54%.
	30%		
DLI 2: Increased openness and	DLR 2.1: Citizens' inputs from formal public consultations		Consultations were held but the
citizens' engagement in the	are published online, along with the proposed FY19 budget		minutes were not published
budget process			online.
DLI 3: Improved cash	DLR 3: TSA, based on a formally approved cash		The State has a functioning TSA
management and reduced	management strategy, established and functional, and		
revenue leakages through	covering a minimum of 50 percent of state government		
implementation of State TSA	finances		
DLI 4: Strengthened Internally	DLR 4.1: Consolidated state revenue code covering all		The revenue code met the
Generated Revenue (IGR)	state IGR sources and stipulating that the state bureau of		requirements of the DLR
collection	internal revenue is the sole agency responsible for state		requirements of the DER
	revenue collection and accounting approved by the state		
	legislature and published		
	DLR 4.2: 2018-2017 annual nominal IGR growth rate meets	Basic	Nominal IGR growth rate was
	target: -Basic target: 20%-39%, Stretch target: 40% or	Target	24%.
	more	Achieved	2 170.
DLI 5: Biometric registration	DLR 5.1: Biometric capture of at least 60 percent of		72.6% of the Civil Servants have
and Bank Verification Number	current civil servants completed and linked to payroll, and		been captured and linked to the
(BVN) used to reduce payroll	identified ghost workers taken off the payroll		payroll
fraud	DLR 5.2: Link BVN data to at least 60 percent of current		100% of the Civil Servants have
in a da	civil servants on the payroll and payroll fraud addressed		their BVN linked to the Payroll
	eivit servants on the payron and payron nada addressed		their by winked to the ray of
DLI 6: Improved procurement	DLR 6.1: Existence of public procurement legal framework		The State Procurement Law
practices for increased	and procurement regulatory agency. State legal		conforms with the UNCITRAL
transparency and value for	framework should conform with the UNCITRAL Model Law		Model Law
money	and provide for: 1) E-Procurement; 2) Establishment of an		
	independent procurement board; and 3) Cover all MDAs		
	receiving funds from the state budget.		
	DLR 6.2: Publish contract award information above a		Contract award information is
	threshold set out in the Operations Manual for 2018 on a		made available online and in the
	monthly basis in OCDS format on the state website		OCDS format
<b>DLI 7:</b> Strengthened public debt	DLR 7.1: Approval of state-level legislation, which		The FRL does not stipulate fiscal
management and fiscal	stipulates: 1) responsibilities for contracting state debt; 2)		and debt rules/limits.
responsibility framework	responsibilities for recording/reporting state debt; and 3)		
. ,	fiscal and debt rules/limits.		
	DLR 7.2: Quarterly state debt reports accepted by the		Q4 report was not submitted to
	DMO on average two months or less after the end of the		DMO within the stated time limit
	quarter in 2018		
DLI 8: Improved	DLR 8: Domestic arrears as of end 2018 reported in an		There was no internal domestic
clearance/reduction of stock of	online publicly accessible database, with a verification		arrears database or ACF in 2018.
domestic expenditure arrears	process in place and an arrears clearance framework		
-	established.		
DLI 9: Improved debt	Average monthly debt service deduction is < 40% of gross	Basic	Monthly debt service deduction
sustainability	FAAC allocation for FY2018, and Total debt stock at end of	Target	is 6.5% of gross FAAC.
·	December 2018 as a share of total revenue for FY2018	Achieved	Total Debt to Revenue is 137%.
	meets target: Basic target: < 150% , Stretch target: < 125%.		

The Office of the Auditor-General for the Federation as Independent Verification Agent and JK Consulting agree on all the results shown in this report.

## 2. Introduction

### 2.1 Overview

The Federal Government of Nigeria is implementing a four-year Program to support Nigerian States to strengthen fiscal performance and sustainability: The State Fiscal Transparency, Accountability and Sustainability (SFTAS) Program for Results ("The Program"). In each of the four years, the Program will finance activities under two components: (i) a Program for Results (PforR) component in the amount of US\$700 million and (ii) a Technical Assistance (TA) component in the amount of US\$50 million. All States are able to participate in the Program in each of the four years and benefit from the PforR funds by meeting the Eligibility Criteria and any or all of the Disbursement Linked Indicators (DLIs).

The Auditor-General for the Federation was appointed as the Independent Verification Agent (IVA) for the SFTAS Programme and JK Consulting Limited was subsequently engaged to support the IVA. Both parties have worked together to assess the performance of the State against the Disbursement Linked Results (DLRs) for 2018. To ensure a high-quality assessment, the IVA engaged the services of experts in Taxation, Procurement and Debt Management laws to review the legislation in place at each State.

### 2.2 Scope

This Annual Performance Assessment (APA) Report covers the State's performance in 2018 against the Disbursement Linked Results (DLRs) listed within the SFTAS DLI Matrix, guidelines and verification protocol. Each State was earlier assessed against the Eligibility Criteria set in the protocol, to determine the state's eligibility for grants under the 2018 APA. The results of the eligibility assessment were reported previously to each state, and are included in Appendix A.

The verification protocol was set early in the preparation for the Program and all States, implementing agencies and other key stakeholders have been continuously sensitised on the requirements of the program and on the protocol for 2018. The assessment results are binary (pass or fail), as that is how the Program for Results component was designed.

In advance of the performance assessments, all States were provided with the detailed information requirements for the assessments, a proposed itinerary for the assessment visit and a template with which to report the results achieved. The assessments were conducted between 25/11/2019 and 29/11/2019 with teams of five persons, starting with an opening meeting where all the information requested was to be handed over. The visits were concluded with an exit meeting where initial findings were discussed, and each state was given a further opportunity to provide clarifications and/additional information.

The draft conclusions from the work done were reported to the State and this final report takes account of the State's comments on the draft results, as shown in Section 4.

The Office of the Auditor-General for the Federation and JK Consulting Co. Limited are grateful to the States for the cooperation enjoyed during the assessment and hope the recommendations within this Report are found valuable towards achieving the DLRs in the remaining years of the Program.

## 3. Assessment Results

### 3.1 Findings

### Table 2: Findings

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	DLI 1: Improved Financial Reporting and Budgeting Reliability			
DLR 1.1	Financial Year [2018] quarterly budget implementation reports published on average within [6 weeks] of each quarter-end to enable timely budget management		Not Achieved	
1	Has the state published its quarterly budget implementation report to the State official website within six weeks of the end of each quarter?	<ul> <li>This DLR was assessed based on the last two quarters of 2018 as per the verification protocol.</li> <li>The State provided two Budget Implementation reports – Half-Year 2018 and 2018 Budget Implementation Reports.</li> <li>The half year report captured Revenue performance for the months of January to June 2018 as contained in page 12 of the report, while Expenditure performance was presented for only two months (Jan-Feb 2018) in page 18 of the same report.</li> <li>The half year report showed a total actual expenditure ₱16,415,406,448.04 (Jan – Feb 2018) while Total Actual Revenue N63,857,576,152.47 (Jan – June 2018)</li> <li>The 2018 budget implementation report which is a year-on-year Assessment of the budget, captured total</li> </ul>	Unsatisfactory	Reports should be published on a quarterly basis. Note that the timelines under SFTAS for 2020 onwards require publication within 4 weeks.

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
		actual expenditure of N105,102,202,852.13 as contained in page 30 of the report. Both reports were published on 21 <sup>st</sup> November 2019. The two reports do not contain quarterly breakdown of budget implementation as required by this DLR. https://finance.kdsg.gov.ng/download/2018-budget- implementation-report-legislatures/		
2	Does the reports include, at a minimum, the approved budget appropriation for the year for each organizational unit (MDAs), and for each of the core economic classifications of expenditure (Personnel, Overheads, Capital, and Other expenditures)?	The Half-Year and Full-Year Budget Implementation Reports do not contain breakdown by MDAs for the core economic classification of expenditure, it contains Personnel, Overhead, Capital and Other expenditure). This was discussed at the Exit meeting. The Hon. Commissioner for the Ministry of Budget and Economic Planning confirmed that the proper breakdown was not done in 2018 but has been factored in their 2019 report.	Unsatisfactory	Report should be presented according to MDAs and with their respective core economic classifications of expenditure.
3	Does the report state the actual expenditures for the quarter attributed to each MDA and each expenditure classification as well as the cumulative expenditures for year to date?	Half-Year Budget implementation report contains 2- month Cumulative expenditures for Jan – Feb 2018. The Full-Year Budget Implementation report contains cumulative expenditures for the year but does not contain breakdown for each quarter and MDA. While half-year report contains only 2-months expenditures, the 2018 report contains only a full year report.	Unsatisfactory	The reports should capture quarterly outflows by respective MDAs according to expenditure classifications and a cumulative balance for the periods to date.
4	Does the report state balances against each of the revenue and expenditure appropriations with balances provided on a consolidated basis across the four (4) expenditure classifications and 'Other Expenditures' which will include debt servicing, and transfers, or other expenditures not attributable to any of	The Report showed consolidated balances for recurrent, capital and overhead expenditures.	Satisfactory	

	1			
	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	the other three (3) expenditure classifications?			
DLR 1.2	FY [2018] deviation from total budget expenditure is less than 30%		Not Achieved	
1	Has the State Computed the difference between the original approved total budgeted expenditure for the fiscal/calendar year and the actual total budgeted expenditure in the fiscal/calendar year, divided by the original approved total budgeted expenditure, and expressed in positive percentage terms? Is the expenditure outturn deviation computed less than 30%?	Based on the 2018 Budget Implementation report as presented in page 20, the expenditure outturn was 54% as computed below:Total Budgeted229,077,193,405.22Total Actual $-105,102,202,852.13$ Variance $123,974,990,553.09$ Outturn $\frac{123,974,900,553.09 \times 100}{229,077,193,405.22}$ The 54% budget deviation is higher than the benchmark of 30%. Details is on page 20 of 2018 budget implementation report.	Unsatisfactory	The State should make accurate budgets. Note that the benchmark for 2019, 2020 and 2021 are 25%, 20% and 15% respectively.
	DLI 2: Increased Openness and Citizens' Engagement in the Budget Process			
DLR 2.1.	Citizens' inputs from formal public consultations are published online, along with the proposed FY [2019] budget		Not Achieved	
1	Did the State conduct at least one "town-hall" consultation before the proposed budget is drafted with participation of local government authorities and State-based CSOs?	The State provided evidence of holding Town-Hall consultation through the twitter handle of the State Assembly: <b>#kdbudget2018</b> ; <b>#kadassembly</b> which showed pictures of cross-section of attendees as well as conversation around the town-hall meeting. The Minutes of Town Hall meeting signed by co-chairs (Government and CSO representatives) was also provided, to show that the State conducted such	Unsatisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
		meetings during the budget proposal. There was however not enough evidence to show that Local Government representatives attended the meeting. In particular, there was no clear information on the attendance list and no useful affirmations/relevant in the minutes to show that Local Government were represented.		
2	Were the minutes of the public consultations jointly prepared with CSO representatives (shown by their signature to the minutes) and signposted on the home page of the website to enable citizens to find the inputs easily?	The minutes were jointly prepared with the CSO representatives. However, the State did not publish the minutes on the State web site.	Unsatisfactory	Evidence of public consultations should be posted on State official websites.
	DLI 3: Improved Cash Management and Reduced Revenue Leakages through Implementation of State TSA			
DLR 3	Improved cash management and reduced revenue leakages through implementation of State TSA		Achieved	
1	Has the State established a functional state-level TSA?	The State established a TSA with the CBN. Evidence of existence of TSA and functionality were confirmed by CBN (Operator) and MDAs using the TSA. The team confirmed from CBN in Kaduna and Ministries of Education, Health and Works. The team visited the above MDAs and confirmed that	Satisfactory	
		revenue collections by MDAs are paid directly into the TSA through the KIRS PayDirect Platform.		
		Further confirmations were carried out at the KIRS where the scheduled officer walked the team through the processes of revenue collection on PayDirect Platform into the TSA.		

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
2	Is there a formally approved cash management strategy in place? The Strategy should cover the processes through which the State Ministry of Finance or Budgets/Economic Planning is able to forecast cash commitments and requirements and provide reliable information on the availability of funds.	The team administered the TSA questionnaire on the MDAs and was able to obtain evidence that the TSA is functional. The TSA manual contains approved cash management strategies which includes but not limited to Account Sweeping and Investing Cash Surplus. Other strategies include cash backing of releases through a queuing system of payment as shown in page 9 of 2018 budget implementation report. Liquidity report prepared for month of February 2018 was reviewed as evidence that the cash management strategy in the TSA manual are operational. The features above provide the State Ministry of Finance/Budget and Economic Planning with the ability to forecast cash commitments and requirements.	Satisfactory	
3	Does the TSA have a system of cash management that allows for a central view of cash balances in bank accounts on a single electronic dashboard (based on the approved cash management strategy)?	Dashboard at the Office of Accountant-General of the State, which was physically observed by the IVA team, has this feature.	Satisfactory	
4	Does the TSA have one consolidated revenue treasury account for state revenues? Revenues collected by MDAs such as service fees no longer sit in individual MDA accounts at different commercial banks but are brought into the consolidated revenue account as part of the TSA.	The assessment of KADIRS interaction with the TSA confirmed that all State Revenue Accounts are linked to the TSA (CBN)	Satisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings		Conclusion	Recommendations
5	Does the TSA cover a minimum of 50% of the State Government's finances?	Statement showed	(CBN) and Audited Financial that more than 50% of State es passed through the Treasury alculated below:	Satisfactory	
			nk Statements as at 31 December Illowing information:		
		•	an-Dec) N198,236,143,250.46 (Jan-Dec) N197,444,594,435.44		
		of 2018 State Audit	nual Cash Flow Statement (page 9 ed FS) as shown in pages 20 – 21 c the Accountant-General.		
		<ul><li>Total inflow</li><li>Total Outflows</li></ul>	N110,566,291,000.00 N115,074,589,000.00		
		The percentage of the TSA is compute	government finances going throug d as follows:	h	
		Inflow			
		TSA FS-Cashflow	<u>198,236,143,250.46</u> x 100 110,566,291,000.00 = 179%		
		Outflow	1,5,6		
		TSA FS-Cashflow	<u>197,444,594,435.44</u> x 100 115,074,589,000.00 = 172%		
		Average	= 176%		

Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	We observed from the above figures that the TSA Statement is higher than the figures in the Cash flow statement of the State Audited Financial Statement.		
	Audit Issue report was raised to obtain explanation for this discrepancy and the State provided us with explanations for the difference.		
	UPDATED INFORMATION FROM THE STATE The State explained that the discrepancy between the TSA Bank Statement and Financial Statement in the year 2018 was as a result of Local Government funds (FAAC allocation and Paris Club refund) and other third-party funds paid through the TSA. The breakdown Local Government and third-party fund that was paid through the TSA is as follows; • FAAC for 23 LGAs is N52.5bn • Paris Club Refund is 10.02bn • Third Party Fund is 24bn		
	New TSA fund flows are computed below as follows:		
	TSA		
	Total inflows         198,236,143,250.46           Adjustment         52,500,000,000,000		
	Adjustment         -52,500,000,000.00           Adjusted inflows         145,736,143,250.46		
	TSA		
	Total outflows 197,444,594,435.44		
	Adjustment -52,500,000,000.00		
	Adjusted outflows 144,944,594,435.44		

	Disbursement Linked Indicators (DLIs) and Tests	Findings			Conclusion	Recommendations
		The percentage of the TSA is comput	government finances going ed as follows:	, through		
		Inflows				
		TSA	<u>145,736,143,250.46</u>	x 100		
		FS-Cashflow	110,566,291,000.00			
			= 132%			
		Outflows				
		TSA	<u>144,944,594,435.44</u>	x 100		
		FS-Cashflow	115,074,589,000.00			
			= 126%			
		Average	= 129%			
	DLI 4: Strengthened Internally					
	Generated Revenue (IGR) Collection					
DLR	Consolidated state revenue code				Achieved	
4.1	covering all state IGR sources and					
	stipulating that the state bureau of					
	internal revenue is the sole agency					
	responsible for state revenue					
	collection and accounting approved by the state legislature and published					
1	Does the state have up-to-date	The State nublishe	ed online: Kaduna State Tax		Satisfactory	
-	consolidated revenue code which	•	Consolidation) Law 2016		Satisfactory	
	includes all the state's IGR sources and		e contains all the State's IGR	sources		
	all the local governments (falling under		overnments IGR sources fal			
	that state) IGR sources?	under the State.		-		
	IGR sources include presumptive tax,		I to be satisfactory as it			
	indirect taxes and levies (roads, hotels),	•	ch 2, 2016; updated on De			
	fines, fees and charges. Personal income	· · · · · · · · · · · · · · · · · · ·	<u>ung</u> ) and reposted on finance	e website		
	tax, including PAYE, which is collected by		www.finance.kdsg.gov.ng)			
	the State and covered by the federal tax	•	I the law to expert review, a	ind it was		
	code.	found to have pas	sed all the tests.			

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
2	Does the consolidated revenue code stipulate that the State Bureau of Internal Revenues (SBIR) as the sole agency responsible for state revenue (tax and non-tax) collection and accounting in the state?	Section 93 of the Law stipulates that Kaduna Internal Revenue Service (KADIRS) is solely responsible for collecting and accounting for revenue listed in the First Schedule to the law.	Satisfactory	
3	Is Collection of revenues made into accounts nominated by the SBIR for the SBIR to be deemed responsible for collection?KADIRS demonstrated how all payments of I MDAs are centrally controlled by the KADIRS PAY Direct. And all payments are channelled designated account with UBA.		Satisfactory	
4	Is the code approved by the state legislature to have a legal basis, either as a law or a resolution? It cannot be an executive order with no legal basis. The approval shall occur by the 31 December of the year under assessment to count for that year, up to 31 December 2020.	The document contains the revenue law and codes; and signed by the Speaker and Clerk to the legislature. Also signed into law by the Governor all on 26 <sup>th</sup> February 2016.	Satisfactory	
5	Is the Publication published online, so it is automatically available to the public/all taxpayers?	The law was posted separately on the state web site and the website of Ministry of finance. Timestamp of the date the law was posted on State website showed March 2, 2016; updated December 9, 2018 and later published on Ministry of Finance website on November 21, 2019. Expert review also showed that the report was published within the timeframe.	Satisfactory	
DLR 4.2	Annual nominal IGR growth rate meets target		Achieved Basic Target	
			Basic Target met	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
1	Has the 2018-2017 annual nominal IGR growth rate met the basic or stretch targets? Basic Target: 20%-39% Stretch Target: 40% or more	The State in their submission marked themselves fail for IGR growth rate. In our calculation, the IGR growth was negative growth of 9.55% based on Cash IGR:	Satisfactory	
		2018 N24,316,376,000.00 2017 N26,882,718,000.00 Diff. N 2,566,342,000.00 IGR Growth Rate <u>2,556,342,000</u> x 100 26,882,718,000 Negative IGR Growth 9.55%		
		However, in the State Audited Financial Statement, IGR was categorised into cash IGR and accrued IGR.		
		Using total IGR (cash plus accrued): N41,681,094,000 for 2018 and 2017 figure of N33,617,944,000. Notes (4B) to 2018 Financial Statement of the State showed the nature of the accruals which include:		
		i. Water bills that were earlier circulated to consumers in FY 2018 and collected between Jan to June 2019.		
		<ul> <li>ii. Tax arrears of Staff of Federal Institutions resident in Kaduna State.</li> <li>iii.</li> <li>2018 N41,681,094,000.00</li> </ul>		
		2018 N41,681,094,000.00 2017 N33,617,944,000.00 Diff. N 8,063,150,000 IGR Growth Rate <u>8,063,150,000 x</u> 100 33,617,944,000		

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
		The team reviewed the Audited Financial Statement and confirmed that all the IGR reported are regular, so no adjustments were made.		
		In addition to the above reviews, the team raised an Issue Report dated 17/12/2019 to the State, to explain the nature of the outstanding items (the accrued income) and provide evidence of recovery.		
		The state responded on the 18/12/2019 and explained that tax arrears are for Staff of Federal Institutions resident in Kaduna State. Other bills included unpaid school fees and water bills as at December 2018 but have been fully recovered within the period of January to June 2019. KIRS provided a tabular evidence of collections within the periods.		
		Based on the foregoing, the State achieved a positive IGR growth of 23.98% - <b>Basic Target met</b> .		
	DLI 5: Biometric Registration and Bank Verification Number (BVN) used to Reduce Payroll Fraud			
DLR 5.1	Biometric capture of at least [60] percent of current civil servants [and pensioners] completed and linked to payroll, and identified ghost workers taken off the payroll		Achieved	
1	Has the State used Biometrics to reduce payroll fraud through a completed biometric exercise for 60% of the current civil servants?	The State Payroll showed a total staff of 25,169 across the 78 MDAs in the state, out of which 18,280 were fully captured with their biometric data Number Captured <u>18,280</u> x 100 25,169 Therefore, this represents 72.6% coverage of the civil service and is above the 60% benchmark required by this DLI.	Satisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
2	Has the State linked the biometrics data to the state payroll to identify ghost workers?	A Biometrics sample of 20 personnel randomly selected from the payroll were verified, which confirmed their existence in the data base. A random sample of 20 personnel selected from the total payroll population with biometric/BVN data, were verified from the database at the Payroll Office. We examined the data for staff selected, to agree with the expected information.	Satisfactory	
3	Has the State removed confirmed ghost workers?	The State had earlier removed ghost workers from its payroll. The State currently runs a regular check especially on the Pensioners through a program called "I am Alive" where every Pensioner confirms existence through a DMB every 3 months and failure to update same, removes one from the system automatically. A list containing 1,944 workers suspended through the program was presented by the State. The nominal roll of Pensioners is reviewed every 3 months to expunge any ghost pensioners.	Satisfactory	
DLR 5.2	Link BVN data to at least [60] percent of current civil servants [and pensioners] on the payroll and payroll fraud addressed	months to expunge any ghost pensioners.	Achieved	
1	Has the State linked the Bank Verification Number data to 60% of its current Civil Servants?	The entire 25,169 civil servants are linked to the payroll through BVN. All pensioners have their BVN linked to the payroll.	Satisfactory	
2	Has the State taken steps to identify payroll fraud?	The State had earlier removed ghost workers from its payroll. However, the state has also deployed a Human resource application managed by Microsoft Dynamics Nav, in addition to biometric capturing, to control leakages that could arise from ghost employees.	Satisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	DLI 6: Improved Procurement Practices for Increased Transparency and Value for Money			
DLR 6.1	Existence of a public procurement legal framework and a procurement regulatory agency. Said legal framework should conform with the UNCITRAL Model Law and provide for: 1) eProcurement; 2) establishment of an independent procurement board and 3) cover all MDAs receiving funds from the state budget		Achieved	
1	Does the State have a public procurement legal framework which must be approved by the state legislature to have a legal basis, either as a law or a resolution? It cannot be an executive order with no legal basis. The approval of the public procurement legal framework shall occur by the 31 December of the year under assessment to count for that year, up to 31 December 2020.	Kaduna State Public Procurement Law, 2016 was passed by State House of Assembly and assented by the Executive Governor on 31 <sup>st</sup> May 2016.	Satisfactory	
2	Does the law conform with the UNCITRAL Model Law which should provide for: 1) eProcurement; 2) establishment of an independent procurement board; and 3) cover all MDAs receiving funds from the state budget.	<ul> <li>The Kaduna State Public Procurement Law 2016, Section 1, meets the benchmark. The requirements are as follows:</li> <li><b>1. E-Procurement:</b> <ul> <li>(i) Section 14(1)K, authorizes the Authority to provide framework on E-Procurement</li> <li>(ii) Section 13(r) authorizes the Authority to introduce, develop, update, maintain related database and technology</li> </ul> </li> </ul>	Satisfactory	The State Public Procurement Authority should provide regulations for the deployment of e- procurement
		The Law meets this requirement		

Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	2. The results of our assessment of the legislation for independence are in the table below:	on	
	Required provisions* Result		
	The Functions and Powers of the Agency • Compliant; see section 13 and		
	The composition of the Board • Compliant; see section 6.		
	Membership of the Board/council to include representatives from professional bodies and Associations who shall be part time members <ul> <li>Compliant; see section 6(e)&amp; (</li> <li>(h) (i) &amp; (j)</li> <li>(i) &amp; (j)</li> <li>(j)</li> <li>(j)</li></ul>		
	The grounds for removal of the Chief Executive of the agency• Compliant; see section 11 and 25(5)		
	Regarding the decisions of the agency; any other review after the Boards decision should be by judicial review. <ul> <li>Compliant; see section 67(4).</li> <li>*Provided by the World Bank</li> <li>*Provided Bank</li></ul>		
	The Law meets this requirement.		
	3. On cover of all MDAs receiving funds from th state budget including the LGAs:	e	
	<ul> <li>(iii) Section 13(a) provides that the authorshall provide policies for all Local</li> <li>Government. Furthermore, Section 3</li> <li>64(1) and 65 provide the scope of</li> <li>operations that covers MDAs and Logovernments.</li> </ul>	35(1), cal	
	<ul> <li>(iv) All procurements carried out by Kade</li> <li>State Government its Ministries,</li> <li>Departments, Bureaus, Offices and</li> </ul>	una	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
		Agencies, including State Universities and Colleges, Government-owned and/or controlled Corporations, Government Institutions, and Local Government Areas. <i>The Law meets this requirement.</i> The Kaduna State Public Procurement Law, 2016, is		
		substantially structured according to the UNCITRAL Law and is fully compliant with all the requirements of DLR 6.		
3	Has the state instituted an independent procurement regulatory function, which may be performed through one or a combination of the following: board, bureau, commission, council, agency or any other type of entity set up for the statutory purpose?	Section 4 (1), pg. 3 provided for the Establishment of Kaduna State Public Procurement Authority and we visited the authority's office in the state government house to confirm accordingly. IVA obtained evidence through interview with the Chief Executive, management and operational staff and carried out a physical inspection of the agency. We sampled (5 files) procurement transactions carried out by the authority. Also conducted walkthroughs and file reviews to demonstrate the authority is active.	Satisfactory	
DLR	Publish contract award information above a threshold set out in the		Achieved	
6.2	Operations Manual on a monthly basis in OCDS format on [the state website/ on the online portal]			
1	Has the State achieved open contracting component of the DLI by publishing online, contract award information for all contracts awarded during the fiscal year that are above the threshold (as defined in the state procurement law or in the state procurement regulation(s)),	Tenders and contracts awarded are available on the Kaduna State website. The Team collected schedule of contracts awarded during the fiscal year that are above the threshold (as defined in the state procurement law) and was able to	Satisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	in line with the Open Contracting Data Standards (OCDS).	confirm that contracts above the threshold are available on the State Website.		
	For 2018, states can publish the information on the state official website or online portal if already established.	For tenders: <u>https://kdsg.gov.ng/category/kdsg-</u> <u>tenders/</u>		
		For contract awarded: <u>http://kadppa.kdsg.gov.ng/index.php/awarded-</u> <u>contracts/</u>		
		Therefore, it was confirmed that the state publishes contract award information in line with the OCDS		
	DLI 7: Strengthened Public Debt Management and Fiscal Responsibility Framework			
DLR 7.1	Approval of state-level public debt legislation, which stipulates: 1) responsibilities for contracting state debt; 2) responsibilities for recording/reporting state debt; and 3) fiscal and debt rules/limits		Not Achieved	
1	Is there an Approved state-level public debt legislation through the passage of a State Fiscal Responsibility Law, OR the passage of the State Public Debt Management Law, OR the inclusion of the provisions of the Fiscal Responsibility Act (FRA) in the organic PFM Law?	Yes - The State provided the following laws: i. Fiscal Responsibility Law, 2016 ii. Debt Management Department Law, 2015	Satisfactory	
	The approval of state-level public debt legislation shall occur by the 31 December of the year under assessment to count for that year, up to 31 December 2020.			

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
2	Does the legislation provide for the creation of a State Debt Management Department (or Unit, Committee, Agency, Board, Bureau, Commission, Council)?	The Kaduna State Debt Management Department Law (May 27, 2015), Page 2, Part II (4) provides for the creation of the State Debt Management Department.	Satisfactory	
3	<ul> <li>Does the legislation include provisions which establish the following?</li> <li>1) Responsibilities for contracting state debt;</li> <li>2) Responsibilities for recording/reporting state debt; and</li> <li>3) Fiscal and debt rules/limits for the state.</li> </ul>	<ul> <li>The IVA reviewed the Kaduna State Debt Management Laws against the 3 Criteria and noted that:</li> <li>(a) Criteria #1 is satisfied by s. 19 of the DMDL. We found that s.6(a)-(d) and 18(3) of the DMDL met the requirement.</li> <li>(b) Criteria #2 is satisfied by s. 5(a)-(c) of the DMDL. We found s.5(a) of the DMDL met the requirement.</li> <li>(c) Criteria #3. ss. 5(b)-(I), 6(a)-(d), 18-23 and 25 provide a framework for debt management in Kaduna State with reasonably detailed fiscal and debt rules, without stipulating debt limit or providing a clear framework for setting the limit. While this provision relates to fiscal and debt management rules, it is inadequate to satisfy the requirements of Criteria #3</li> </ul>	Unsatisfactory	State should amend their Debt Management Department Law to provide for debt rules/limits for the state.
4	Has the Unit (or Committee, Agency, Board, Bureau, Commission, Council) created by law been operational during the APA year.	Response obtained from the email sent to the State showed that Kaduna State Debt Management Department was established in 2009 as a sub-unit attached to the Final Accounts Unit of the Ministry of Finance but was created by Law on 27 <sup>th</sup> May 2015. Mr. Caleb Hyuk joined the entity since the inception of the Department in 2009 and as an Operational Staff.	Satisfactory	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
		Another Staff, Mr. Bashiru Garba joined the Department in 2018 as an Accountant.		
		The Dept has been involved in all Debt recording and reporting and was first given the task of recording Contractual Liabilities using Excel spread sheet. The staff have attended workshops organized by the Debt Management Office, Abuja and others hence have a wealth of experience on Debt recording and reporting.		
		We obtained photographic evidence of the Debt Management Department showing some of the officers and the premises of the Department, We also obtained an e-copy of the Q4/Year-end SDDR for the APA Year directly from the State Debt Management Department and retained in our file.		
		The information processed by the Office is reported quarterly through the recommended templates to the Debt Management Office in Abuja and this includes the submitted Quarter 4/Year end SDDR for the APA year.		
		We also noted from the submissions from the Federal DMO that the State has a unit interacting with the DMO and filing state level submissions on Debt Management.		
DLR 7.2	Quarterly state debt reports accepted by the DMO on average two months or less after the end of the quarter in 2018		Not Achieved	
1	Has the State produced quarterly State Domestic Debt Reports (SDDR), which are approved by the DMO on average of	This DLI was assessed based on Q4 only, as the revised report template and DMO verification protocols were only implemented in Q4 2018.	Unsatisfactory	SDDR submissions to the DMO should be timely

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	two months after the end of the quarter in 2018?	Hard copies of SDDR for the 4 quarters and soft copies for 1 <sup>st</sup> and 2 <sup>nd</sup> quarters were obtained and reviewed. The reports were submitted within timeframe according to the State. 1 <sup>st</sup> Quarter was submitted on 23 <sup>rd</sup> April 2018; 2 <sup>nd</sup> Quarter was submitted on 23 <sup>rd</sup> July 2018; 3rd Quarter was submitted on 30 <sup>th</sup> October 2018; and 4 <sup>th</sup> Quarter was submitted in March 2019 (a week after due date)		
		Based on DMO's assessment report, the Q4 SDDR was not submitted within the timeline.		
2	Have you reviewed for accuracy and completeness from the DMO? The State Domestic and External Debt Report (SDEDR) along with all underlying data and supporting documents including the DMO templates and guidelines and standard internal protocols and data from CBN, DMO and FMOF Home Finance used by the DMO to cross-check the state's domestic debt figures.	State was marked adequate on the 'Use of Debt Recording Template and Comprehensive Quarterly Debt Report' assessment by DMO. The remaining 3 criteria by DMO were marked 'Data with marginal errors'. Therefore, State achieved only 2 out of 5 criteria assessed by DMO with a final remark of 'No final submission'. A wider review was undertaken of the information and supporting schedules submitted by the DMO, and several clarifications and adjustments were made to correct errors and omission in the state's submission to the DMO. Conclusions reached in this report are based on the amended DMO data.	n/a	
	DLI 8: Improved Clearance/Reduction of Stock of Domestic Expenditure Arrears			
DLR 8.0	Domestic arrears as of end 2018 reported in an online publicly accessible database, with a verification process in		Not Achieved	

	Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
	place and an arrears clearance framework established.			
1	Has the State established an Arrears Clearance Framework (ACF)?	No Clearance Framework established as at 31 <sup>st</sup> Dec 2018	Unsatisfactory	The State should establish an Arrears Clearance Framework
2	Does the ACF contain: 1) the planned actions to settle arrears; and 2) an explicit prioritization of expenditure arrears to be settled.	No Clearance Framework established as at 31 <sup>st</sup> Dec 2018	Unsatisfactory	
3	Has the ACF been published on a state official website?	No Clearance Framework was published on the State website as at 31 <sup>st</sup> Dec 2018	Unsatisfactory	
4	Has the State established an Internal Domestic Arrears Database?	Hard copy of Internal Domestic Arrears Database reviewed and retained in file. The requirement however is for the State to have an electronic database from which certain information can be published online	Unsatisfactory	The State should create an Internal Domestic Arrears Database that is in line with the detailed guidance provided on this DLR
5	Has the State published online elements of the internal domestic arrears database on a state official website, which constitutes the online publicly accessible arrears database?	The internal domestic arrears database was not published online.	Unsatisfactory	
	DLI 9: Improved Debt Sustainability			
DLR 9	Average monthly debt service deduction is < 40% of gross FAAC allocation for FY [2018]		Achieved	
	AND Total debt stock at end Dec [2018] as a share of total revenue for FY [2018] meets target: -Basic target: < [150%] -Stretch target: < [125%]		Basic Target met	
	Has the State met: (i) the ratio of total debt stock at end- of-year (31 <sup>st</sup> December 2018) of the	Based on the 2018 Financial Statements Total Debt - N173,485,044,000.00	Satisfactory	We noted a difference of N11,668,244,321 between the Debt figure stated in the 2018

Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
year of assessment to the total revenue	Page 18 <u>(Notes 32 &amp; 34)</u> of 2018 FS		Audited Financial Statemen
collected during the calendar year of	Total Powenue - N120 722 802 000 00 (Page 22 of		of the State
the year of assessment (1 <sup>st</sup> January to	Total Revenue - N130,722,893,000.00 (Page 22 of 2018 Financial Statement)		(N173,485,044,000) and th
31 <sup>st</sup> December 2018)?			updated Debt data provide
-Basic target:< [150%]	Total Revenue - N130,722,893,000.00		by the DMO, FMoF, CBN
-Stretch target: < [125%]	Less Paris Club Refund - ( <u>N12,252,928,000.00)</u>		(₦161,816,799,679). This
	Total Adjusted Revenue – <u>N118,469,965,000.00</u>		affects the credibility of the
	N173,485,044,000.00 X 100 = 146.44%		Financial Statements and v
	N118,469,965,000.00		recommend the difference
	1110,405,505,000.00		reconciled/resolved as soc
	Total Debt to Total Revenue = <b>146.44%</b>		as possible.
	Total Debt based on DMO Figures		
	State's External debt:		
	(\$227,252,685.58)		
	@N307) = 69,766,574,473*		
	Domestic debt92,050,225,206		
	Total Debt <u>161,816,799,679</u>		
	Total Debt to Revenue		
	<u>161,816,799,679</u> X 100 = 137%		
	118,469,965,000		
	*Table 3 below holds a breakdown of the Total Debt.		
Has the State met:	Gross FAAC - N73,723,354,095	Satisfactory	
(ii) the ratio of total monthly debt	Total Deductions N4,827,424,509.18		
service (principal and interest)	Debt Service Deductions to Gross FAAC is 6.5%		
deductions from FAAC allocation during			
the calendar year of the year of	Source: Kaduna State Ministry of Finance, 2018 FAAC		
assessment (1 <sup>st</sup> January to 31 <sup>st</sup>	Allocation.		
December 2018) is less than 40 percent			
of the gross FAAC allocation for the same			
calendar year.			

Disbursement Linked Indicators (DLIs) and Tests	Findings	Conclusion	Recommendations
Less than :< [40%]			

#### TABLE 3: DLI 9 31 DECEMBER 2018 STATE DEBT STOCK TABLES FOR KADUNA STATE

NAIRA	KADUNA
1. BUDGET SUPPORT LOAN (SOURCE FMOF)	16,869,000,000
2. BAIL OUT (SALARIES) (SOURCE CBN)	13,280,484,251
3. RESTRUCTURED COMMERCIAL BANK LOANS (FGN BOND)	-
4. EXCESS CRUDE ACCOUNT BACKED LOAN (SOURCE CBN)	9,379,667,041
5. STATE BONDS	-
6. COMMERCIAL BANK LOANS	122,644,161
7. CBN COMMERCIAL AGRIC LOAN (SOURCE CBN)	-
8. BAIL-OUT (INFRASTRUCTURE)	-
9. MICRO SMALL MEDIUM ENTERPRISE DEVELOPMENT FUND (MSMEDF) (SOURCE CBI	1,000,000,000
10. JUDGEMENT DEBTS	-
11. GOVT - GOVT DEBTS	-
12. CONTRACTORS' ARREARS	30,202,630,124
13. PENSION AND GRATUITY ARREARS	21,195,799,629
14. SALARY ARREARS AND OTHER CLAIMS	-
15. OTHER DEBTS	-
TOTAL DOMESTIC DEBT (TDD)	92,050,225,206
TOTAL EXTERNAL DEBT (TED)	69,766,574,473
TOTAL PUBLIC DEBT (TED+TDD)	161,816,799,679

#### **Table Notes**

- 1. Domestic debt stock figures (except for categories 1,2,4,7 and 9) are the figures as at 31<sup>st</sup> December 2018 reported by states to the DMO in their signed Q3 2018 state domestic debt reports.
- 2. Domestic debt stock categories 1,2,4,7 and 9 figures are the figures of outstanding loans as at 31 December 2018 reported by Federal Ministry of Finance and Central Bank of Nigeria to the DMO as part of the DMO Q4 2018 verification exercise.
- 3. External debt stock as at 31 December 2018 reported by the DMO.

# 4. Response from the State

State should please use this box for their response.

s/No.	DLI	State Response	IVA Response/Treatment
1	DLI 3	<ul> <li>The discrepancy between the TSA Bank Statement and Financial Statement in the year 2018 was as a result of Local Government funds (FAAC allocation and Paris Club refund) and other third-party funds paid through the TSA. The breakdown Local Government and third-party fund that was paid through the TSA is as follows;</li> <li>FAAC for 23 LGAs is N52.5bn</li> <li>Paris Club Refund is 10.02bn</li> <li>Third Party Fund is 24bn</li> </ul>	Noted. See updates in the Findings section.
2.	DLI 7.	The State had submitted its 4 <sup>th</sup> quarter Debt Sustainability report to DMO in March 2019, week later than the official deadline for submission. Even though the DMO did not acknowledge and the upload the State 4 <sup>th</sup> quarter report on their database, the figures presented during the APA exercise is the true debt figure of the State. Attached here is the 4 <sup>th</sup> Quarter report.	Noted. SDDR is confirmed by the State as submitted after the time limit. <b>The result was not achieved.</b>
3.	DLI 9.	Kindly consider the debt figure in the 4 <sup>th</sup> Quarter report as submitted to the DMO (Copy attached) to calculate the Debt stock as a share of total revenue ratio, please.	Noted. DLR 9 was calculated based on data from the DMO, CBN and FMoF. Marked as Achieved.

## **Appendix A**

#### Report on the Achievement of the Eligibility Criteria for the 2018 Performance Year

Kaduna State

#### YOUR STATE HAS BEEN ASSESSED AS HAVING MET THE ELIGIBILITY CRITERIA FOR THE 2018 PERFORMANCE YEAR.

This report sets out the assessed performance of the State against the set eligibility criteria for the States' Fiscal Transparency, Accountability and Sustainability Programme (SFTAS). It contains feedback and clarifications to enable the State prepare better for the next assessment. Note that the eligibility assessment will be conducted afresh on an annual basis and being deemed eligible in one year does not guarantee eligibility in subsequent years. Please visit the SFTAS verification protocols for more detail.

Any enquiries on the contents of this report should be routed through the State Focal persons to the following email address – sftas@oaugf.ng

#### Eligibility Criteria 2018 Part I - The online publication of Approved Budgets for 2019 by 28 February 2019

Overview				
Information Source(s)	Initial checks	Initial Comments / Observations	Follow up	Final Assessment
http://mobp.kadgov.ng/budget s/ https://kdsg.gov.ng/3216- 2/?wpdmc=budget http://finance.kdsg.gov.ng/ https://kdsg.gov.ng/kdsg-draft- 2019-budget/	A search was done on Kaduna State website	The 2019 Budgets were published on the State Official website, a copy was downloaded. There's no evidence of 2019 Budgets being signed by the governor.	A request was made on 12/03/2019 to the focal persons to provide evidence of the governor's assent	EC was met The State focal persons responded on 14/03/19 providing an attached gazette document. A copy was saved.

Tests/checks performed	Results	Areas for improvement
Is the approved budget for 2019 available on any of the	Yes	None
State Government Websites?		
Was the approved budget published online before 28	Yes	None
February 2019?		
Is the published budget clear and legible?	Yes	None
Can the budget be downloaded?	Yes	None

Do we have evidence of assent by the Governor?	State should publish Governor's Assent with the appro	
	budget	

### Eligibility Criteria 2018 Part 2 - The online publication of Audited Financial Statements for 2017 by 31 December 2018

Source(s)	Initial Work Done	Initial Comments /	Follow up	Final Assessment
		Observation		
https://kdsg.gov.ng/category/downloa	A search was done on	The 2017 Financial	N/A	EC met
<u>ds/</u>	Kaduna State website	Statements were		
http://finance.kdsg.gov.ng/		published on the		
https://kdsg.gov.ng/wp-		State official		
content/uploads/2018/05/STATEMEN		website, a copy was		
T-OF-FINANCIAL-PERFORMANCE.pdf		downloaded		
https://kdsg.gov.ng/wp-				
content/uploads/2018/05/STATEMEN				
T-OF-FINANCIAL-PERFORMANCE.pdf				

Tests/checks performed	Results	Areas for improvement	
Were the Financial Statements (FS) for 2017 available on any of	Yes		
the State Government Websites? (and were the FS			
straightforward or difficult to find?)			
Were the Financial Statement for 2017 available published	Yes		
online before 31 December 2018?			
Are the published financial statements clear and legible?	Yes		
Can the Financial Statements be downloaded?	Yes		
Do we have evidence of audit by the State Auditor-General?	Yes		
Are the financial statements complete, including primary	Partly	Notes were not detailed. Detailed Notes should be	
statements and disclosure notes?		published along with the audited Financial	
		Statements	
Are there any indications that balances within the financial	Partly	i. Only 2017 values provided.	
statements are not credible		ii. No information on external loan repayment.	
		iii. No detailed notes.	
		iv. Use of Newspaper adverts/extracts of FS	